

## APPENDIX B

# RELIGIOUS SUPPORT ESTIMATE WORKSHEET

STEP	SOURCES OF INFORMATION	DETERMINES
GATHER FACTS AND ASSUMPTIONS	<ul style="list-style-type: none"> <li>- OPLAN/OPORD</li> <li>- Situation paragraph</li> <li>- Mission paragraph</li> <li>- Task Organization</li> <li>- Service Support paragraph or annex</li> <li>- Religious Support Annex</li> <li>- Other staff sections</li> </ul>	<ul style="list-style-type: none"> <li>- METT-T</li> <li>- Type of operation</li> <li>- Assets available</li> <li>- Current intelligence situation</li> <li>- Time available</li> <li>- Assumptions which are used until specific information or guidance change, or facts to the contrary develop.</li> <li>- Critical friendly religious support capabilities and requirements</li> </ul>
1. Characteristics of the Area of Operations	<ul style="list-style-type: none"> <li>- S2/G2: weather and terrain analysis products of IPB</li> <li>- Modified combined obstacle overlay (MCOO)</li> <li>- Observation and fields of fire, cover and concealment, obstacles, key terrain, avenues of approach (OCOKA)</li> <li>- Ground reconnaissance</li> <li>- RAOCs</li> <li>- Bases and base clusters</li> </ul>	<ul style="list-style-type: none"> <li>- Effects of the terrain and weather on religious support.</li> </ul>
2. Enemy Situation	<ul style="list-style-type: none"> <li>- S2/G2: Order of Battle</li> <li>- Current activity Spot Reports, INTSUMS</li> </ul>	<ul style="list-style-type: none"> <li>- Effects of enemy activity on religious support.</li> </ul>
3. Friendly Situation	<ul style="list-style-type: none"> <li>- Mission analysis</li> <li>- Commander's guidance</li> </ul>	<ul style="list-style-type: none"> <li>- Effects of the friendly situation on religious support.</li> </ul>
<ul style="list-style-type: none"> <li>• Tactical Situation</li> </ul>	<ul style="list-style-type: none"> <li>- S3/G3</li> <li>- Operations overlay</li> <li>- Scheme of maneuver (para 3)</li> <li>- Subunit instructions (para 3)</li> <li>- Coordinating Instructions (para 3)</li> <li>- Service Support (para 4)</li> <li>- Command and Signal (para 5)</li> </ul>	<ul style="list-style-type: none"> <li>- Type of operation</li> <li>- Location of units and soldiers</li> <li>- Scheme of maneuver</li> <li>- Time analysis (time line - backward planning)</li> </ul>
<ul style="list-style-type: none"> <li>• Personnel Situation</li> </ul>	<ul style="list-style-type: none"> <li>- S1/G1</li> <li>- Personal contact with soldiers</li> </ul>	<ul style="list-style-type: none"> <li>- Present staffing of UMTs</li> <li>- Replacement situation</li> <li>- Condition of soldiers</li> </ul>

STEP	SOURCES OF INFORMATION	DETERMINES
<ul style="list-style-type: none"> <li>Logistics Situation</li> </ul>	<ul style="list-style-type: none"> <li>S4/G4</li> <li>MMC</li> </ul>	<ul style="list-style-type: none"> <li>Transportation issues</li> <li>Maintenance of team equipment</li> <li>Resupply of ecclesiastical and team supplies</li> <li>Condition of team equipment</li> </ul>
<ul style="list-style-type: none"> <li>Civil/Military Operations Situation</li> </ul>	<ul style="list-style-type: none"> <li>S5/G5</li> <li>Civil Affairs units</li> <li>Personal observation</li> </ul>	<ul style="list-style-type: none"> <li>Location of civil affairs units/elements</li> <li>Local population condition</li> <li>Local religious factions and groups</li> <li>Humanitarian operations</li> </ul>
<ul style="list-style-type: none"> <li>Health Service Support Situation</li> </ul>	<ul style="list-style-type: none"> <li>S1/G1</li> <li>Medical Officer (surgeon, medical platoon leader)</li> </ul>	<ul style="list-style-type: none"> <li>Casualty Estimates</li> <li>Evacuation plan</li> <li>Health of the command</li> </ul>
<ul style="list-style-type: none"> <li>Religious Support Situation</li> </ul>	<ul style="list-style-type: none"> <li>Reports</li> <li>Personal observation</li> </ul>	<ul style="list-style-type: none"> <li>Critical points for religious support</li> <li>Requirements for area religious support               <ul style="list-style-type: none"> <li>Units without organic religious support</li> <li>Units with organic RS, but not available</li> <li>Unit trains deployed forward</li> <li>Distinctive faith groups</li> </ul> </li> <li>Critical religious requirements and holy days occurring during operation</li> </ul>
ANALYZE THE MISSION	<ul style="list-style-type: none"> <li>Mission (higher headquarters)</li> <li>Religious Support Annex</li> <li>Commander's Intent (analyze two levels up)</li> </ul>	<ul style="list-style-type: none"> <li>Specified tasks</li> <li>Implied tasks</li> <li>Assets available</li> <li>Limitations (constraints and restrictions)</li> <li>Risk (as applied to religious support)</li> </ul>

STEP	SOURCES OF INFORMATION	DETERMINES
DEVELOP COAs	<ul style="list-style-type: none"> <li>- Analysis of mission and situation</li> <li>- TSOP</li> <li>- FM 16-1</li> </ul>	<ul style="list-style-type: none"> <li>- Several proposed COAs to support commander's scheme of maneuver/concept of the operation</li> <li>- Concept of religious support</li> <li>- What: type of action; include priorities for religious support</li> <li>- When: time the action will begin or is to be completed               <ul style="list-style-type: none"> <li>- Where: location of the action (i.e., Critical Points for RS, base of operations, etc)</li> </ul> </li> <li>- How: use of the available means</li> <li>- Why: purpose of the action</li> </ul>
ANALYZE and COMPARE COAs	<ul style="list-style-type: none"> <li>- COA development</li> <li>- War-gaming techniques</li> </ul>	<ul style="list-style-type: none"> <li>- Advantages and disadvantages of each COA, separately</li> </ul>
MAKE A RECOMMENDATION	<ul style="list-style-type: none"> <li>- Comparison of COAs</li> </ul>	<ul style="list-style-type: none"> <li>- Concept of religious support</li> <li>- Final coordination with the staff on approved COA. (concept of operation, subunit instructions, coordinating instructions, religious support annex)</li> </ul>